

**EXECUTIVE SECRETARIAT
INTERNATIONAL CONFERENCE
ON THE GREAT LAKES REGION**



**SECRETARIAT EXÉCUTIF CONFÉ-
RENCE INTERNATIONALE SUR LA
RÉGION DES GRANDS LACS**

**WORKPLAN
ON
THE IMPLEMENTATION OF THE KAMPALA
DECLARATION ON FIGHT AGAINST SEXUAL AND GENDER
BASED VIOLENCE IN THE GREAT LAKES REGION**

Work in Progress

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I. Project Summary

Background	<p>The Heads of State and Government of the International Conference on the Great Lakes Region (ICGLR) at their Forth Ordinary Summit and Special Session held in Kampala, Uganda, on 15 and 16 December 2011 under the theme: “United to Prevent, End Impunity and Provide Assistance to Victims of Sexual and Gender Based Violence in the Great Lakes Region”, issued 19 decisions in their final signed Declaration that cover aspects of Prevention of SGBV (6 decisions), Ending Impunity (3 decisions), Assistance to victims of SGBV (3 decisions) and General Issues (7 decision) . Some of the decisions have to be implemented as soon as possible. The deadlines range from one to two years. Out of the 19 decisions, 8 have clear deadlines. A planning meeting organized by the ICGLR Secretariat to operationalise the Summit decisions was held in Kampala, Uganda between 19 - 21st March 2012. It was attended by ICGLR National Coordinators, the Regional Steering Committee of the Regional Women Forum, representatives of Regional organizations and ICGLR Fora and Committees, Civil Society representatives and Development Partners.</p>
The Project	<p>The Project is about “The Implementation of the Kampala Declaration of the Fourth Ordinary Summit and Special Session on Sexual and Gender Based Violence (SGBV), 15-16th December 2011 at Munyonyo, Commonwealth Resort, Kampala, Uganda”. The Declaration’s decisions have been developed into a Work Plan for proposed national and regional level activities. Regional level activities are mainly linked to the collaborative work of the ICGLR Conference Secretariat in Bujumbura (Burundi) and the ICGLR Levy Mwanawasa Regional Centre in Lusaka (Zambia), the proposed Training Facility on SGBV, the national coordination mechanisms and the collaborative initiatives of the national and regional Governmental and Civil Society organisations</p>
Project Period	<p>Four Years, from 2012 to 2015</p>
Objectives	<ol style="list-style-type: none"> 1. To contribute to the prevention, punishment and collective effort to eradicate SGBV in the Great Lakes Region. 2. To achieve concrete results by respecting time lines set in the Declaration 3. To empower major stakeholders to ensure effective and efficient delivery of necessary measures for prevention of SGBV, fighting impunity of perpetrators and rehabilitation of victims of SGBV
Assumptions	<p>The success and sustainability of this implementation framework rests on the following assumptions:</p> <ul style="list-style-type: none"> • Commitment of Policy Makers, Civil Society Organisations and other Stakeholders in the eleven ICGLR Member States • Commitment of Regional Organizations & Institutions to collaborate with the ICGLR • Availability of Funds
Guiding Principles	<ul style="list-style-type: none"> • Work with International Organisations, UN agencies, AU and Regional Economic Communities (RECs) working on SGBV to harmonise operations and maximise results with minimum resources available. • Align the work of the ICGLR more effectively behind national efforts to address sexual gender violence and deepen partnerships with Civil Society actors and other organisations working to address the issue of SGBV • Build on existing positive practices, regional, national and community-based programmes, structures and resources to fill the gaps and share the good practices that may exist . • Form partnerships to facilitate implementation and scaling up of regional, national and locally-based initiatives • Have a clear understanding of local knowledge, practices, perceptions and behaviour of house-

	holds and communities in relation to SGBV/CSA
Implementa- tion plan	<p>The work plan shows regional and national activities. To implement the decisions, the Secretariat will prioritize the most urgent decisions while encouraging Member States to prioritise what is most relevant in their respective situations. The most urgent decisions are those with time lines namely:</p> <p>(a) Decision 3: Increasing Financial and Technical support to Judicial and Technical Sector (in 12 months)</p> <p>(b) Decision 4: Establishing National Structures (in 12 Months)</p> <p>(c) Decision 6: Establish Gender Desks in the “next financial year (1 month)</p> <p>(d) Decision 7: Zero Tolerance Campaign (in 12 Months)</p> <p>(e) Decision 8: Establishing Special Courts, Special procedures and Special sessions (in 12 months)</p> <p>(f) Decision 11: Recovery Centre “for free medical, psychological, forensic, judicial/prosecution services (in 2 years)</p> <p>(g) Decision 14: Budgeting for Training Facility (in 4 months)</p> <p>(h) Decision 17: Unemployment and Youth: A Policy Brief</p> <p>Secondly, since the ICGLR Secretariat is obliged to report to RIMC, emphasis for implementation will be put on regional level activities where the ICGLR Secretariat has control.</p> <p>In addition, the ICGLR Secretariat will need to be supported to follow up on the implementation of the activities as per Decision 19.</p>
Costs/Budget	<p>GRAND TOTAL Budget for the four-year implementation plan is US\$ 10’837’000</p> <ul style="list-style-type: none"> • Hereof, the estimated Budget for Regional Level Activities is US\$ 5’915’500. These activities are implemented/initiated by either the ICGLR Conference Secretariat (CS) (US\$ 3’084’500 US\$) or the ICGLR Levy Mwanawasa Regional Centre (LMRC) (US\$ 2’831’000). Estimated Annual Budget allocation: <ol style="list-style-type: none"> 1. 2012: 15 % (0.9 Million) 2. 2013: 30% (1.8 Million) 3. 2014: 30% (1.8 Million) 4. 2015: 25% (1.5 Million) • The estimated Budget for proposed National Level Activities is US\$ 4’921’500 • The Budget for the overall Coordination and Monitoring & Evaluation of the implementation at Regional Level (decision 19) is US \$ 670’000 (11 % of total regional budget). • The Budget is calculated on rough cost estimates and it is expected that in the working progress new activities arise and that some existing ones can be further merged. • The Budget of the operational cost of the Training Facility (see decision 14) is not included yet as it will depend on what Uganda is willing to provide at no cost (e.g. offices).
Partners	<p>Partners that contributed to the successful implementation of the Special Session on SGBV and the following Planning Meeting to draft this Work Plan are: ACCORD, African Development Bank (AfDB), GIZ, Norway, Swiss Development Cooperation, Sweden, UNFPA, UN-OHCHR, UNWOMEN, USA and the World Bank.</p> <p>ICGLR is seeking further technical and financial support from different partners in order to implement this project.</p>

II. Heads of State Decisions

Heads of State (HoS) Decision 1): Within an agreed time-frame to eradicate existing armed Groups in the Region in conformity with the ICGLR Protocol on Non Aggression and Mutual Defense;.....	7
HoS Decision 2): Fully domesticate and implement the Protocol on Non aggression and Mutual Defence, the Protocol on Prevention and Suppression of Sexual Violence against Women and Children as well as the Protocol on Judicial Cooperation, in order to eradicate existing armed groups, combat Sexual and Gender Based Violence and cooperate in matters of extradition, judicial investigation and prosecution of perpetrators;	12
HoS Decision 3): Increase financial and technical support for Judicial and Security Sector Reform on Human and Women's Rights and SGBV eradication. This will provide institutional capacity and accountability to protect women, girls, men and boys from Sexual and Gender Based violence in peace time, during conflict and post-conflict situations as a political and security strategy within 12 months;.....	15
HoS Decision 4): Direct responsible institutions to strengthen or establish national level structures for prevention, protection and support of women and children against SGBV and establish early warning mechanisms within 12 months after this 4th Ordinary Summit and Special Session on Sexual and Gender Based Violence to facilitate reporting and documentation of SGVB cases from the grassroots and fast track prosecution of those responsible for perpetrating sexual violence to make sure that justice is done swiftly and effectively;	18
HoS Decision 5): Integrate SGBV in the National planning frameworks and allocate budget lines for Prevention, and Response to SGBV particularly the Ministries of Gender, Health, Defence, Security, Interior, Local Government, Justice, Education and Youth;	21
HoS Decision 6): To establish Gender desks (where they do not exist), strengthen them where they exist and allocate relevant budget to facilitate the fight against SGBV within the next financial year;.....	22
HoS Decision 7): Declare “Zero Tolerance Now” on SGBV crimes and impunity. Launch national campaigns for Zero Tolerance on SGBV simultaneously including men in all Member States of the ICGLR after this Summit and Special Session of SGBV (2011);.....	23
HoS Decision 8): Direct concerned ministries to establish and strengthen special courts, sessions and procedures in order to fast track SGBV cases in the Police and the Judiciary(with adequate financing, facilities and gender sensitive officers) within 12 months after this Summit and Special Session on SBGV (2011) to improve access to justice and protect SGBV victims/survivors in line with Article 6(5) of ICGLR Protocol (2006) on Prevention and Suppression of Sexual Violence against Women and Children;	26
HoS Decision 9): Establish appropriate mechanisms to investigate and prosecute sexual violence crimes, including crimes that amount to genocide, war crimes or crimes against humanity committed in the region	27
HoS Decision 10): Fast-track the contribution to ICGLR special fund for reconstruction and development so that assistance for victims/survivors of SGBV is provided in line with Article 6(8) of the ICGLR Protocol (2006);	29
HoS Decision 11): Fast track the establishment and scale up ”Recovery Centres” that provide comprehensive services of free medical, psychosocial, forensic, judicial/prosecution services within the next two years of this Summit and Special Session on a SGBV. Such centres should be user friendly particularly to women, youth, children, persons with disabilities and men;.....	29
HoS Decision 12): Direct the relevant Ministries and Public agencies to establish and strengthen income generating programmes and initiatives to support women especially those in cross-border trade areas, targeting survivors of SGBV;	31
HoS Decision 13): Strengthen the Levy Mwanawasa Regional Centre for Democracy, Good Governance, Human Rights and Civic Education in order to fulfill its mandate;.....	31
HoS Decision 14): We take note of Uganda’s offer to host the Regional SGBV Training Facility and direct the ICGLR Secretary to prepare the financial requirements (budget) for the establishment of the Facility and present it to the next meeting of RIMC for decision;.....	32
HoS Decision 15): Put in place National and Regional Media Strategy for sustainable use of electronic and print media especially radios, news papers, televisions and traditional/community based means to expose the atrocities of sexual and gender based violence, facilitate the sensitisation and fight against SGBV;	33
HoS Decision 16): Direct the Secretariat to strengthen the inter-linkages between the Regional Initiatives on Natural Resources (RINR) and the Regional Initiative on Sexual and Gender Based Violence (SGBV) by supporting Member States to mainstream gender aspect into their national policies on the natural resources sector and foster regional exchange and cooperation for sustainable development of the natural resources sector;	35
HoS Decision 17): Direct the Regional Inter-Ministerial Committee (RIMC) at their next meeting in Bangui, Central African Republic (CAR) to discuss unemployment more especially among youth, within the context of infrastructure development and investment and present the report to their respective Heads of State for relevant action and later report to the next Summit;	39

HoS Decision 18): Empowerment of Professional and Civil Society Organizations (CSOs) such as international Federation of Women Lawyers (FIDA) and all the others in the Great Lakes Region that provide support to victim/survivors of SGBV;	42
HoS Decision 19): Direct ICGLR Secretariat to follow-up the implementation of the above Resolutions and report on regular basis the RIMC and the Summit during ordinary sessions. A Reporting Mechanism should be put in place to assure full compliance with the Protocol as well as the Kampala Declaration on SGBV	44

Acronyms

ADF	Allied Democratic Forces
AU	African Union
CEPGL	Economic Community on the Great Lake
COMESA	Common Market for Eastern and Southern Africa
CS	ICGLR Conference Secretariat
CSOs	Civil Society Organizations
ECCAS,	Economic Community of Central African States
FDLR	Democratic Forces for the Liberation of Rwanda
GIZ	Deutsche Gesellschaft für Internationale Zusammenarbeit
IGAD	Intergovernmental Authority on Drought
JEM	Justice and Equality Movement
LMRC	ICGLR Levy Mwanawasa Regional Centre for Democracy and Good Governance
LRA	Lord's Resistance Army
MS	Member State
NCM	National Coordination Mechanism and collaborative Mechanisms
PRSPs	Poverty Reduction Strategy Papers
RECs	Regional Economic Communities
RIMC	Regional Inter-Ministerial Committee
RINR	ICGLR Regional Initiative on Natural Resources
SADC	Southern African Development Community
SGBV	Sexual and Gender Based Violence
SFRD	Special Fund for Reconstruction and Development
SSR	Security Sector Reform
ToR	Terms of Reference
ToT	Trainer of Trainers
WICBT	Women's Informal Cross Border Trade

III. Implementation Framework

Component 1: Prevention

Heads of State (HoS) Decision 1): Within an agreed time-frame to eradicate existing armed Groups in the Region in conformity with the ICGLR Protocol on Non Aggression and Mutual Defense;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget U\$
1. Plan of action and Joint Intelligence Fusion centre in place and operational in line with the Kigali Declaration	1.1 Regional Meeting of Intelligence Experts(with effective women representation in line with Resolution 1325) to draw Regional Action Plan		Conference Secretariat (CS May 2012	<ul style="list-style-type: none"> Regional Action Plan against Negative Forces. 	40,000
		1.2 DRC Government to facilitate signing of Headquarters Agreement of the Centre at Goma.	Government of the DRC and ICGLR Executive Secretary May 2012	<ul style="list-style-type: none"> Headquarter agreement signed by May 2012 	5,000
		1.3 Setting up of the Intelligence centre in Goma (DRC).	CS (June 2012)	<ul style="list-style-type: none"> Joint Intelligence Fusion Centre in Goma established and functional. Experts posted to the centre by Member States Member States financial contributions received by the secretariat 	In different budget line Expected annual budget: 1,617,534
	1.4 The Goma Fusion Centre, in consultation with Member States, prepares draft time frame for containing/eradicating Negative Forces		Joint Intelligence Fusion Centre, National Coordination Mechanism and Collaborative Mechanisms	<ul style="list-style-type: none"> Draft time frame in place by December 2012 	65'000

			(NCM) October – Nov 2012		
	1.5 RIMC (Ministers) approve the time frame of eradicating the Negative Forces		RIMC, December 2012		Budget for military operations to be drawn by respective Member States
	1.6 Launch National consultations including debate within parliaments and civil society on addressing Negative Forces	NCM January –April 2013		<ul style="list-style-type: none"> • Debate starts in at least 3 countries Uganda, CAR and DRC on how to address negative force in line with international and regional standards and agreements in the next four months • National Consensus reached how to eliminate Negative Forces of mainly • Legal and Policy measures in place allowing agreed measures against Negative Forces in the great lakes Region by July 2013 • National Reports 	110'000
	1.7 Convene a Follow up Meeting of Defence Ministers on Negative Forces (in Sudan)		CS July 2012	<ul style="list-style-type: none"> • Report of the ministers meeting is disseminated at RIMC 28-30th May 2012 	100,000
	1.8 Convene Meeting of Intelligence Chiefs in Kinshasa.		CS August 2012	<ul style="list-style-type: none"> • Report of the meeting available for the Member States by July 2012 	100,000
	1.9 Dissemination of Intelligence Reports Targeted interventions launched to eradicate FDLR, LRA, ADF, JEM, Al Shabaab		CS July/September 12	<ul style="list-style-type: none"> • Information on armed Negative Forces by ICGLR Member States is available to guide appropriate action by December 	20,000

				2012	
	1.10 ICGLR mechanisms including the Regional Women's Fora engage with the Fusion Centre for advice, sensitization and implementation.		CS As of July 2012	<ul style="list-style-type: none"> The extent of involvement of ICGLR mechanism involved in security committees and trans-border security commissions. 	60,000
	1.11 Support AU initiative on LRA through participation during field assessments		CS June – December 2012	<ul style="list-style-type: none"> In at least 3 field visits participated by December 2012 and regularly thereafter 	10'000
2. Communities including women, youth, traditional leaders, faith based organizations and media are involved in the eradication of existing armed groups.	2.1 Develop & Provide instructional material to be used in sensitization of targeted groups.		Levy Mwanawasa Regional Centre (LMRC), 2013	<ul style="list-style-type: none"> Instructional material available by 2013 No of dossiers distributed by Member State (MS) by December 2013 → disaggregated by target group 	100,000
		2.2 identify CSOs that are currently working in the insecure zones on resisting Negative Forces	NCM August 2012	<ul style="list-style-type: none"> CSO identified in Zone 10 and Zone 4 by December 2012 	
		2.3 Collaborate with CSOs working on sensitization seminars, music/drama programmes, and school sensitization programs in the affected regions	NCM, Media Focal Points As of September 2012	<ul style="list-style-type: none"> At least 3 Member States of ICGLR prepare a comprehensive plan to sensitise communities to resist Negative Forces by December 2012 At least 3 Member States start community sensitisation programmes against Negative Forces by end of May 2013 	220.000
	2.4 Develop and implement strategies to enhance cooperation between the security sector,		LMRC 2013	<ul style="list-style-type: none"> A framework strategy (document) for security sector cooperation strategy is developed and 	20,000

	intelligence and the local community			shared with MS by June 2013	
	2.5 Enhance the capacity of the ICGLR Fora in the eradication of Negative Forces.		CS, LMRC, Fusion Centre, 2013	<ul style="list-style-type: none"> Number of members of the Women, Youth, Civil Society Fora sensitized about the implications, and strategies to contain and or eradicate , Negative Forces by August 2013 	60,000
3. 12 ICGLR Security Zones strengthened to carry out mandate on security.	3.1 Stakeholder workshops for Zones 1, 4, 9 and 10 in Uganda		CS June 2012	<ul style="list-style-type: none"> Workshop report shared by July 2012 	65000
		3.2 identification of specific security threats and development of mitigation measures at national level	NCM June/July 2012	<ul style="list-style-type: none"> A framework for border security management developed and shared by September 2012 	20000
	3.3 Assess and compile the development and effectiveness of all security zones in Member States		LMRC 2013	<ul style="list-style-type: none"> Compiled report with inputs from all MS by September 2013 	20,000
		3.4 Community sensitization targeting women, youth, traditional chiefs / leaders and faith based organizations.	NCM, January - Dec 2013	<ul style="list-style-type: none"> Number of women, youth, traditional chiefs, leaders and Faith Based organisations in the border communities are sensitized by December 2013 	80,000
	3.5 Work with existing Cross Border Commissions in the zones on strategies to enhance security.		CS, Fusion Centre 2013	<ul style="list-style-type: none"> At least three workshops in three targeted Zones are held to discuss security situations and co-operation strategies for security enhancement by Dec 2013 	100,000
	3.6 Regional Women Forum to engage with women groups on security zones including engaging the security committees to involve women for ef-		CS, LMRC	<ul style="list-style-type: none"> Number of meetings by the Women Forum with the Security Zone Commissions /Committees Improved security along border 	85,000

	fective representation and participation.		2013	zones → to be elaborated	
4. Lessons drawn from the initiatives and strategies taken to put an end to the Negative Forces and policy recommendations made in response to the Kampala Declaration of Heads of State	4.1 Conduct an Operational Research on the initiatives and strategies taken since 1999 (Lusaka Ceasefire Agreement) to put an end to the problem of Negative Forces in the Great Lakes Region		LM RC 2013 The Concept Note will be prepared in November 2012	<ul style="list-style-type: none"> Number of initiatives taken so far Research Report 	20,000 (Consultant 60 days & 2 travels to Lusaka &)
5. Policy recommendations identified	5.1 Organise Regional Workshop for Policy Makers and other key Stakeholders on research findings		LMRC 2013	<ul style="list-style-type: none"> Policy recommendations Number of revised Policies Report 	65'000
6. Lessons learned in the management of the problem of Negative Forces published and disseminated	6.1 Publish and disseminate research findings		LMRC 2013	<ul style="list-style-type: none"> Report Publication 	10,000

Regional activities cost: US\$ 945'000 National activity cost (in 11 Member States): US\$ 430'000

Annual operational cost for the fusion centre not yet included

HoS Decision 2): Fully domesticate and implement the Protocol on Non aggression and Mutual Defence, the Protocol on Prevention and Suppression of Sexual Violence against Women and Children as well as the Protocol on Judicial Cooperation, in order to eradicate existing armed groups, combat Sexual and Gender Based Violence and cooperate in matters of extradition, judicial investigation and prosecution of perpetrators;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. Model legislation to members states in place.	1.1 Develop and provide guidelines to Member States for conducting surveys to assist in domestication of Protocols.		CS, LMRC 2012/13	<ul style="list-style-type: none"> Guidelines developed by June 2012 NC of all MS have received a guideline by July 2012 	30,000
	1.2 Commission & compile baseline survey to assess compliance by Member States.		LMRC 2012/13	<ul style="list-style-type: none"> Compiled Report with updates from each MS by September 2013 	25,000
	1.3 Convene a Regional meeting to share findings of the survey and the Draft Guideline for the domestication of Protocols.		CS 2012 possibly together with Decision 3 Activity 1.3	<ul style="list-style-type: none"> Report of the Regional meeting with input of the Stakeholders is in place by November 2012 	100'000
	1.4 Sensitization of Parliaments and Ministers in Member States on the three Protocols.		CS, LMRC As of Dec 2012	<ul style="list-style-type: none"> Number of sensitization materials available in English and French by December 2012 Number of parliamentarians in each country that have received sensitisation materials by June 2013 Number of civil society organisations and NCM structures in partnership to sensitize parliamentarians by June 2013 	100,000
2. Fora (Women, Youth, Parliament and CSOs) participate in implementation of protocols	2.1. Facilitation of the regional Fora in order to promote full implementation of the three		LMRC, CS 2013/14	<ul style="list-style-type: none"> Number of Fora (Women, Youth, Parliament and CSOs) members trained and facilitated with information to sensitize on 	100,000

	Protocols.			the implementation of the three protocols by April 2013	
		2.2 Hold a multi-sectoral Regional workshop targeting key Ministries (Justice, Defence, Gender etc.) & Civil society to support ICGLR secretariat in sensitizing Parliamentarians, youth and other forum groups.	NCM, 2013	<ul style="list-style-type: none"> Number of stakeholders that attend the workshop Reports of workshops held in at least three Member States, with clear recommendations and commitments by stakeholders, in place by April 2013 	165,000
3. Adoption of the provisions of omnibus law of ICGLR Pact and its 10 Protocols.	3.1. Convene Regional level workshop to share reports from Member States about MS's systems of domestication		CS March 2013 possibly together with Decision 3 Activity 1.3	<ul style="list-style-type: none"> Report on the Regional workshop is available with clear recommendation and work plan for domestication by May 2013 	40,000
	3.2. Advocate for Omnibus law/model law requiring automatic domestication of ICGLR pact and its 10 Protocols		CS 2013		100,000
		3.3 Start/continue process of domestication / omnibus law model	NCM, 2013	<ul style="list-style-type: none"> At least one country has an Omnibus law domesticating the ICGLR Pact and its 10 Protocols by July 2013 	110000
4. Performance of the Region in ratification/ domestication/implementation of ICGLR Protocols and other relevant instruments established	4.1 Develop and apply tools for Monitoring the ratification/ domestication/ implementation of the ICGLR Protocols and Regional and International Instruments on Democracy, Good Governance and Human Rights through		LMRC As of November 2012	<ul style="list-style-type: none"> Reports Number of public debates on implementation of the Pact and other relevant Regional and International Instruments in Member States 	20,000

	the Observatories				
	4.2 Provide regular update on status of ratification/ domestication/ implementation of AU, EAC, COMESA, IGAD, ECCAS, CEPGL, SADC and instruments and other relevant international instruments and appropriate recommendations made		LMRC As 2013		40000
5. Policy Makers sensitized on the status of ratification/ domestication/implementation of ICGLR Protocols and other relevant instruments on Democracy, Good Governance and Human Rights	5.1 Organize a Regional Workshop for Policy Makers and other key Stakeholders on lessons learned and challenges of ratification/ domestication/implementation of ICGLR Protocols and other relevant instruments on Democracy, Good Governance and Human Rights		CS 2014	<ul style="list-style-type: none"> • Regional Workshop Report • Number of public debates on implementation of the Pact 	65000

Regional activities' cost: US\$ 520'000 National activity cost (in 11 Member States): US\$ 275'000

HoS Decision 3): Increase financial and technical support for Judicial and Security Sector Reform on Human and Women's Rights and SGBV eradication. This will provide institutional capacity and accountability to protect women, girls, men and boys from Sexual and Gender Based violence in peace time, during conflict and post-conflict situations as a political and security strategy within 12 months;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. Judicial and Security sector receive increased financial and technical support to address human and women's rights and SGBV eradication	1.1 Conduct baseline survey to identify gaps in funding in support of the judicial and the Security sector in relation to SGBV eradication		LMRC November 2012	<ul style="list-style-type: none"> The Report of the Survey is in place by December 2012 	20000
	1.2 Writing recommendations on funding support of the Judicial and the Security sector in relation to SGBV eradication		LMRC December 2013	<ul style="list-style-type: none"> Recommendations written by December 2012 	5000
	1.3 Organise a regional validation workshop with ministers concerned including finance		CS March 2013		200'000
		1.4 Share results of baseline report including the respective budgetary needs.	Ministry of Foreign Affairs 2013	<ul style="list-style-type: none"> Number of stakeholders that have received the baseline report by September 2012 	5,000
		1.5 Send request to relevant Ministries for increment on budget allocations to sector ministries	NCM 2013	<ul style="list-style-type: none"> Number of feedback responses from Ministries of Finance of MS to the requests for budgetary increments by next financial year 	500
		1.6 Communicate to the Judicial and Security sector on the appropriate action and available options.	NCM 2013	<ul style="list-style-type: none"> Number of feedback responses from the Justice , Law and Order Sectors in MS to the requests for appropriate actions sent by May 2013 	500
		1.7 Prepare and conduct TOT for		Regional Training	<ul style="list-style-type: none"> At least one person /sector

	Security Forces, Judges and Judiciary on the ICGLR protocol on SGBV and related Protocol / Legal instruments		Facility/ LMRC 2013/2014	trained by MS until Dec 2013	
		1.8 Conduct training to Security Forces, Judges and judiciary on the ICGLR protocol on SGBV and related legal instruments	NCM, Trainers 2013/2014	<ul style="list-style-type: none"> Number of members of Security Forces, Judges and Judiciary trained in SGBV and related instruments by Dec 2013 and regularly thereafter 	100.000
2. The status of mainstreaming Gender aspect into the SSR policies assessed, published and recommendations made for improving SSR policies in Member States	2.1 Conduct a Comparative Research on Security Sector Reform (SSR) in DRC, Central Africa Republic and Burundi		LMRC Launch of the research in September/October 2012	<ul style="list-style-type: none"> Concept Note by June Report on Security Sector Reform in DRC, Central Africa Republic and Burundi Research report 	30,000 3x10'000 US\$
	2.2 Organize Validation Workshop for Policy Makers and other key Stakeholders on research findings from the three MS		LMRC November 2012	<ul style="list-style-type: none"> Regional Workshop Report 	30,000
	2.3 Share findings at regional Workshop with Ministers concerned (Decision 3 Activity 1.3)		LMRC March 2013		
	2.4 Publish and disseminate research findings on best practices, challenges and options to improve effectiveness of SSR Policies		LMRC January 2013	<ul style="list-style-type: none"> Publication Number of revised Policies 	10,000
3. Needs Assessment conducted of Institutions in charge of SSR and SGBV eradication in DRC, Central Africa Republic and Burundi	3.1 Conduct Needs Assessment of Institutions in charge of Security Sector Reform (SSR) and SGBV eradication in DRC, Central Africa Republic and Burundi		LMRC 2013	<ul style="list-style-type: none"> Report 	60,000

4. Staff members of relevant National institutions and sectors have received a training on SGBV	4.1 Assess and adapt existing Training Manuals/Materials in SGBV eradication for the Security sector for adaptation and use in the Peace and Security sectors in the Region		LMRC 2013	<ul style="list-style-type: none"> • Manuals 	40,000
	4.2 Organize a Regional Training of Trainers (ToT) in SGBV eradication (see Decision 3 Activity 1.3)		Kampala Training facility / LMRC 2013	<ul style="list-style-type: none"> • Availability of a pool of Trainers for the Region. • Number of Trainers trained per MS and total. 	See above
		4.3 Conduct National Trainings on SGBV eradication and Capacity Building of key National Institutions	Regional Training Facility/ LMRC, NCM, and Trainers 2013/21014	<ul style="list-style-type: none"> • Report of Trainings on SGBV in Member States • Number of trainings organised by National institutions 	110,000

Regional activities' cost: US\$ 495'000 National activity cost (in 11 Member States): US\$ 106'000

HoS Decision 4): Direct responsible institutions to strengthen or establish national level structures for prevention, protection and support of women and children against SGBV and establish early warning mechanisms within 12 months after this 4th Ordinary Summit and Special Session on Sexual and Gender Based Violence to facilitate reporting and documentation of SGVB cases from the grassroots and fast track prosecution of those responsible for perpetrating sexual violence to make sure that justice is done swiftly and effectively;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. National level structures are established or strengthened for early warning, prevention, protection and support of women, girls, men and boys against SGBV	1.1 Conduct Baseline study on effectiveness of existing national structures on SGBV linking grassroots to national levels conducted		LMRC Jan 2013	<ul style="list-style-type: none"> Terms of reference for a consultant to develop modalities for national structure is in place by January 2013 Base Line survey available and compiled by May 2013 for all MS 	20.000
	1.2 Develop guideline and frameworks to support national level structures.		LMRC 2013		22'000
	1.3 Organise Regional Validation Meeting for guidelines and survey results with relevant ministries		CS 2013		100000
		1.4 Results of survey disseminated at national level	NCM 2013	<ul style="list-style-type: none"> Number of survey documents shared with MS in the relevant languages (English, French and Portuguese) by October 2013 	
		1.5 Implement recommendations made	Ministry of Gender and other relevant institutions 2013/2014	<ul style="list-style-type: none"> At least 2 of the key recommendations implemented per MS by April 2014 	To be determined
2. SGBV cases are documented on local, national & regional level.	2.1 Identify minimal standards on Data Collection and analysis and terms of reference for a baseline survey		LMRC 2013	<ul style="list-style-type: none"> Minimal Standards and ToR for baseline assessment available 2013 	20,000
	2.2 Conduct and compile assessment on the status of Documenta-		LMRC	<ul style="list-style-type: none"> Compiled assessment reports available by first quarter 2013 	30000

	tion and Data Analysis on SGBV in all MS.		2013	<ul style="list-style-type: none"> The SGBV Training Facility has a Documentation centre for SGBV cases in MS by March 2013 	
	2.3 ICGLR to adapt model Framework for data collection for the MS		LMRC before June 2013	<ul style="list-style-type: none"> Model Framework for data collection in place by June 2013 	15,000
	2.4 ICGLR provides technical support to Member States on data collection.		LMRC 2013	<ul style="list-style-type: none"> Number of Member States supported with technical assistance in data collection by March 2013 	15,000
	2.5 Develop starting point to compile national data at Regional level		LMRC 2013		10'000
		2.6 Systematic Data collection by national institutions.	National Bureau of Statistics and other relevant institutions June 2013	<ul style="list-style-type: none"> At least three Member States are assessed to ascertain how much relevant data on SGBV is produced by Bureau of statistics or relevant institutions by Feb 2013 	55.000
	2.7 Systematic collection/ compilation of data on SGBV in the GLR		LMRC As of June 2013	<ul style="list-style-type: none"> Data base on SGBV cases in MS by June 2013 	30000
	2.8 Meeting with existing RECs and Regional mechanisms on Early warning system e.g. AU, IGAD, EAC, ECCAS, COMESA, SADC		LRMC 2013	<ul style="list-style-type: none"> At least one meeting of three organisations is held to harmonise work plans on SGBV by December 2013 	70.000
		2.9 Sensitization of Parliamentarians and relevant Planning/Finance Ministers on SGBV as a priority area.	To be combined with Decision 1 Activity 1.6 2013	<ul style="list-style-type: none"> Number of parliamentarians sensitized in each Member States by Dec 2013 Number of parliaments able to enact a law on SGBV by December 2013 	

Regional activities' cost: US\$ 242'000 National activity cost (in 11 Member States): US\$ 55'000

HoS Decision 5): Integrate SGBV in the National planning frameworks and allocate budget lines for Prevention, and Response to SGBV particularly the Ministries of Gender, Health, Defence, Security, Interior, Local Government, Justice, Education and Youth;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. GBV is integrated in the National planning frameworks	1.1 Conduct a stakeholder Monitoring and Evaluation workshop on implementation of the Protocol.		CS Feb 2013	<ul style="list-style-type: none"> Report on the M&E for implementation on the ICGLR Protocol on SGBV by March 2013 	80,000
		1.2 Develop and implement sectoral plans, policies aimed at integrating/ mainstreaming SGBV.	NCM As of March 2013	<ul style="list-style-type: none"> At least three ICGLR MS have developed sectoral plans for mainstreaming SGBV by June 2013 	110,000
2. Relevant Ministries have allocated budget lines for prevention of and response to SGBV		2.1 Develop and set up Accountability and Reporting mechanism in follow up of results achievements	NCMs Ministry of Gender, April 2013	<ul style="list-style-type: none"> Accountability and Follow up mechanism in Place by April 2013 	15,000
		2.2 Budgeting for SGBV preventive and response activities	NCM April 2013	<ul style="list-style-type: none"> At least five countries have a budget line for SGBV in 30% of the relevant sectors by Feb 213 	-
		2.3 Organize progress and lessons sharing at the Regional level	CS May 2013	<ul style="list-style-type: none"> At least one Regional workshop is held per year to share progress, challenges and best practices in each Member State. 	80,000
3. Guidelines and Frameworks for mainstreaming SGBV in Development Planning in place	3.1 Develop generic guidelines for mainstreaming SGBV in development planning.		LMRC February 2013	<ul style="list-style-type: none"> Guidelines for mainstreaming Human Rights are in place by Feb 2013 	15,000
4. Capacity of Member States enhanced to implement guidelines for mainstreaming SGBV	4.1 Design Terms of Reference to include involvement of Traditional Chiefs and other stakeholders		To combine where these groups are mentioned above	<ul style="list-style-type: none"> ToRs are in place by Feb 2013 	15,000
		4.2 Dissemination and capacity development of stakeholders to use guide-	CM 2013	<ul style="list-style-type: none"> Number of stakeholders inducted on how to use the guidelines by 	110,000

		lines		May 2013	
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Regional activities' cost: US\$ 190'000 National activity cost (in 11 Member States): US\$ 235'000

HoS Decision 6): To establish Gender desks (where they do not exist), strengthen them where they exist and allocate relevant budget to facilitate the fight against SGBV within the next financial year;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. Gender desks are strengthened or established where they don't exist to prevent, reduce incidences of SGVB and fight impunity	1.1 Send request to relevant Ministries reminding them about the need to allocate specific SGBV budget lines for one stop centres and gender desks		CS May 2012	<ul style="list-style-type: none"> Letter written and sent before June 2012 	-
	1.2 Conduct baseline on existence / functioning of Gender desks in ICGLR MS and possibilities to set up Gender desks in wider network outside of the police stations		LMRC October-November 2012	<ul style="list-style-type: none"> Study report 	30'000
	1.3 Organize a study tour of Member States to Rwanda to learn best practices on functional Police Gender desks		CS November 2012	<ul style="list-style-type: none"> At least 3 persons per MS have visited the Gender Desks & the one stop centre in Rwanda 	65'000
	1.4 Develop policy guidelines on Gender desks and recovery centres including budget estimates.		LMRC 2013	<ul style="list-style-type: none"> Policy document on Gender desk is in place by May 2013 	30'000
		1.4 Create Gender desks where they do not exist	NCM 2013/2014	<ul style="list-style-type: none"> At least two more Member States without Gender desks create them by June 2014 	220,000

Regional activities' cost: US\$ 125'000 National activity cost (in 11 Member States): US\$ 220'000

Component 2: Ending Impunity for SGBV

HoS Decision 7): Declare “Zero Tolerance Now” on SGBV crimes and impunity. Launch national campaigns for Zero Tolerance on SGBV simultaneously including men in all Member States of the ICGLR after this Summit and Special Session of SGBV (2011);

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. More awareness among the communities on the existence of the ICGLR Protocol and the Kampala Declaration	1.1 Launching of the Zero Tolerance Campaign at Regional level.		CS June 2012 together with activity	<ul style="list-style-type: none"> • Clear messages ready and translated in four languages by June 2012 • Concept Note lines written and distributed by June 2012 • Regional Media informed 7 days before launching 	25'000 Media and Documentation
	1.2 Develop and distribute Guidelines and develop and apply Resource Mobilization Strategy		CS June - August 2012	<ul style="list-style-type: none"> • Strategy developed, translated and distributed • Financial Resources raised and Partners Mobilised 	5'000
		1.3 Prepare the Launch of the Zero Tolerance Campaign at National level.	NCM August to November 2012	<ul style="list-style-type: none"> • National and sub-national Committees formed and meetings organised including stakeholders from different levels and organisations in all MS • Proposal including budget prepared • Major media houses informed 	60'000
		1.4 Launch the process of the Zero Tolerance Campaigns simultaneously in all MS together with launching of 16 days of Activism	NCM November 2012	<ul style="list-style-type: none"> • At least 11 countries launch the process of the Regional Zero Tolerance campaign • At least six media houses cover the event for each MS • Reports produced and sent to the CS 	330'000 (30'000 x 11MS)
	1.5 Participate and cover the launching of the Zero Tolerance Campaign at regional level within the 16 Days of		CS November 2012	<ul style="list-style-type: none"> • Activities documented • At least six regional media houses cover the event • CS staff participates at launching 	50'000 (media: 28,000 participation)

	Activism in November 2012			in at least 6 MS	11x2000)
	1.6 Link the principles of the Zero Tolerance Campaign to other campaigns such as the maternal health campaign, world HIV/AIDS and Africa Unite campaign		CS by 2013	<ul style="list-style-type: none"> At least one coordination meeting organised by December 2013 	55,000
2. Increased understanding by all communities of the nature/gravity of SGBV and the severity and consequences of committing the crime	2.1. Prepare and facilitate Media Campaigns creating knowledge on the aspects of justice and punishment for SGBV crimes.		CS As of October 2012	<ul style="list-style-type: none"> Guidelines developed, translated and distributed to MS by November 2012 	65,000
		2.2 Organize media campaigns on aspects of justice and punishment for SGBV crimes.	NCM, National Media Focal point October –December 2013 Put under decision 15	<ul style="list-style-type: none"> At least six media houses cover the event for each MS Campaign coordinator identified in each MS 	330*000
		2.3 Use of social networks and mobile phone by messaging to educate local populations that SGBV is a serious crime.	Media Focal Point, NCM October –December 2013	<ul style="list-style-type: none"> No of Telephone providers sending SGBV related messages per MS by December 2012 and regularly thereafter 	110*000
		2.4 Hold Stakeholder Round Table on SGBV and provide links for toll-free lines which victims or survivors can call and share their experiences in accessing justice.	Media Focal Point, National Committee October –December 2013	<ul style="list-style-type: none"> One Round Table organised in at least 6 MS by December 2012 Report sent to CS 	110,000
	2.5 Provide technical assistance to MS media campaigns and related activities		CS October –December 2013		33000 for visit to MS

Regional activities' cost: US\$ 235'000 National activity cost (in 11 Member States): US\$ 940'000

HoS Decision 8): Direct concerned ministries to establish and strengthen special courts, sessions and procedures in order to fast track SGBV cases in the Police and the Judiciary(with adequate financing, facilities and gender sensitive officers) within 12 months after this Summit and Special Session on SGBV (2011) to improve access to justice and protect SGBV victims/survivors in line with Article 6(5) of ICGLR Protocol (2006) on Prevention and Suppression of Sexual Violence against Women and Children;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget U\$
1. Community based Mobile Courts on special days – Special Circuit Courts convened.	1.1 Conduct desk review on status, challenges and good practices for delivery of justice services to SGBV victims.		CS May/June 2012	<ul style="list-style-type: none"> Conference paper 	10000
	1.2 Convene a Regional meeting of Chief Justices and Officials from Justice, Law and Order sectors on the establishment of Special Courts or Special Sessions on SGBV.		CS June, 2012	<ul style="list-style-type: none"> Report of the Meeting available and shared with Member States 	200'000
		1.3. Organise in-country meetings of the Ministry of Justice, Judiciary and Security Sector Personnel	NCM As of August 2012	<ul style="list-style-type: none"> Reports of the Meeting in at least five Member States, with clear recommendations and commitments produced. 	22000
		1.2 Establishment of special sessions/ courts on SGBV matters	NCM 2013	<ul style="list-style-type: none"> At least 6 Member States established Special Sessions Appropriate practice directives from the chief Justices issued. 	110,000
2. Well trained and equipped Security and Judicial structures in place.	2.1. Hold Regionall training of Security and Judicial actors		Handled under Decision 3 Activity 4.3	<ul style="list-style-type: none"> An increased number of trained Judicial and Security Sector personnel Reduced backlog of SGBV cases 	0
		2.2 Organise incountry training of Security and Judicial actors to ensure complete understanding of the prosecution and penalty of SGBV crimes.	Handled under Decision 3 Activity 4.3	<ul style="list-style-type: none"> An increased number of trained Judicial and Security Sector personnel Reduced backlog of SGBV cases 	0

3. Creation of Regional basic minimum standards in the understanding of SGBV crimes.	3.1. Strengthening the existing Regional knowledge exchange fora on issues of Justice in SGBV.		Handled under Decision 3&4	<ul style="list-style-type: none"> Increased common understanding across the Region of SGBV crimes and their consequent punishments. 	0
	3.2 Undertake a study of the Judicial cooperation on the provision of extradition – under the Protocol		LMRC 2013	<ul style="list-style-type: none"> The findings available and shared with Member States 	20,000

Regional activities' cost: US\$ 230'000 National activity cost (in 11 Member States): US\$ 330'000

HoS Decision 9): Establish appropriate mechanisms to investigate and prosecute sexual violence crimes, including crimes that amount to genocide, war crimes or crimes against humanity committed in the region

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. Increased cooperation amongst the Judiciary and the Police both at the Member State level and the Region	1.1 Convene Regional meeting of stakeholders involved in prosecution and investigation of SGBV crimes		CS 2013.	<ul style="list-style-type: none"> Increased number of successfully completed cases Improve investigation of SGBV cases by the police and better collection and preservation of evidence Increased Regional coordination amongst the Judicial institutions and Security Forces 	100.000
		1.2 Convene in-country meetings and workshops for Prosecutors and Police investigators of SGBV cases.	NCM 2013	<ul style="list-style-type: none"> Reports available with clear recommendations 	100,000
	1.3 Undertake Regional assessments of existing gaps in prosecution of SGBV cases		LMRC 2013	<ul style="list-style-type: none"> Reports available with clear recommendations 	20,000
		1.4 Encourage in-country information sharing on success cases of investi-	NCM, 2013		55000

		gation and prosecution.			
		1.5 In- country training of Security and judicial actors to ensure better understanding of the Laws of Evidence and Procedure to ensure successful prosecution for SGBV crimes	NCM, 2013	<ul style="list-style-type: none"> Percentage increase of SGBV cases reported and prosecuted annually 	110,000
2. The extradition provisions across the Region implemented.	2.1 Conduct baseline study to contextualise Regional Judicial cooperation on the ICGLR Protocol.		LMRC 2013	<ul style="list-style-type: none"> Findings report available and shared with Member States Number of Cooperation Agreements signed 	20,000
	2.2 Host Platforms for the sharing of Best Practices between Member States		LMRC 2013	<ul style="list-style-type: none"> Report available and shared with Member States 	220.000
3 Involvement of Community policing structures in ensuring justice for SGBV crimes increased.	3.1 Organise joint Regional training of Security and Judicial actors who deal with SGBV crimes on the Laws of Evidence and Criminal procedures		Regional Training Facility, LMRC 2013-	<ul style="list-style-type: none"> Increased participation of communities in reporting of SGBV crimes. 	99.000
4 Documentation of SGBV crimes increased.				<ul style="list-style-type: none"> Number of SGBV cases documented per Member State 	
5 Cross border litigation – through the ICGLR – for consideration by the Meeting of High-level Judicial Officials in place.					100,000

Regional activities' cost: US\$ 439'000 National activity cost (in 11 Member States): US\$ 285'000

Component 3: Providing support to victims/survivors of SGBV

HoS Decision 10): Fast-track the contribution to ICGLR special fund for reconstruction and development so that assistance for victims/survivors of SGBV is provided in line with Article 6(8) of the ICGLR Protocol (2006);y

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. ICGLR Special Fund operational and accessible		1.1 Advocate to Governments to contribute to the ICGLR Special fund	NCM June 2012-2013	<ul style="list-style-type: none"> Position paper presented to Ministry of Foreign affairs/Finance/Cabinet Cabinet Memo 7 Member States fulfil their SFRD contributions 	5,000
	1.2 Monitoring and Evaluation to ensure Member States adherence		CS On-going	<ul style="list-style-type: none"> Functional M&E system Increase in Member State contribution 	20,000
	1.3 Review criteria and modalities of the Special Fund		CS May 2012	<ul style="list-style-type: none"> Criteria and modalities of SFRD reviewed and approved 	15,000

Regional activities' cost: US\$ 35'000 National activity cost (in 11 Member States): US\$ 5000

HoS Decision 11): Fast track the establishment and scale up "Recovery Centres" that provide comprehensive services of free medical, psychosocial, forensic, judicial/prosecution services within the next two years of this Summit and Special Session on a SGBV. Such centres should be user friendly particularly to women, youth, children, persons with disabilities and men;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. Recovery Centers established in ICGLR MS	1.1 Conduct baseline study on existence / functioning of Gender desks in ICGLR MS and possibilities to set up gender desks in wider network outside of the Police Stations		LMRC Together with Decision 6 Activity 1.2	<ul style="list-style-type: none"> National and Regional mapping reports written and shared 	0

	1.2 Organize a study visit to Isange One stop centre and other successful recovery centres whether they are bi-lateral projects or CSOs in Rwanda (2 groups)		See also Decision 6	<ul style="list-style-type: none"> At least 8 Member States participate in the study visit Study visit report written and shared at National level 	Together with Decision 6 Activity 1.1
		1.3 Carry out advocacy with relevant Government Ministries to integrate a budget line for the establishment of the recovery centre	NCM/Ministers of gender April- Dec 2012	<ul style="list-style-type: none"> No. of advocacy meetings held by Ministry A budget line provided for the establishment of the Recovery centre 	20,000
		1.4 Establish at least one functional Recovery centre in each MS	Member States 2013/14	<ul style="list-style-type: none"> At least one functional Recovery centre in each MS 	To be determined
		1.5 Develop/adapt guidelines on E-Health & M & E system that could be used in Recovery centres	LMRC 2013/2014	<ul style="list-style-type: none"> Adapted Guidelines for E-health M&E system available 	20,000
		1.6 Adopt an existing system to track the functioning of the Recovery centres	NCM/Ministers of gender April- Dec 2013	<ul style="list-style-type: none"> Accountability /Monitoring system in each MS by end of 2013 	10,000
		1.7 Create awareness and disseminate information to communities about the recovery centres	NCM 2012-2013- continuous	<ul style="list-style-type: none"> No. of people reached (by sex/age) Type of media used to disseminate the information 	110,000
		1.8 Develop and apply resource mobilization strategy to support the Recovery centres	CS Continuous starting 2013	<ul style="list-style-type: none"> Resource mobilization strategy developed Amount of resources mobilized No. of partners involved 	20,000

Regional activities' cost: US\$ 40'000 National activity cost (in 11 Member States): US\$ 140'000

HoS Decision 12): Direct the relevant Ministries and Public agencies to establish and strengthen income generating programmes and initiatives to support women especially those in cross-border trade areas, targeting survivors of SGBV;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. Income Generating Programmes for women in cross-border trade and survivors of SGBV established or up-scaled	1.1 Collaborate with Regional Economic Commissions (RECs) to empower SGBV survivors/victims.		CS Continuous starting 2013	<ul style="list-style-type: none"> No. of SGBV survivors supported with IGA 	100,000
	1.2 Upscale the pilot WICBT initiative in the region including women in Agriculture		CS Continuous starting 2013	<ul style="list-style-type: none"> At least one ICGLR zone with WICBT initiative 	100,000
		1.3 Strengthen the value chain at National level			110,000

Regional activities' cost: US\$ 200'000 National activity cost (in 11 Member States): US\$ 110'000

Component 4: General Resolutions

HoS Decision 13): Strengthen the Levy Mwanawasa Regional Centre for Democracy, Good Governance, Human Rights and Civic Education in order to fulfil its mandate;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. Annual operational plan 2012 and 2013 implemented	1.1 Mobilize human and financial resources to operationalise the planned activities		LMRC, CS As of May 2012	<ul style="list-style-type: none"> Total funding received by Dec 2012 and regularly thereafter disaggregated by Programme and Project funding LMRC Budget Line item features on the Secretariat Budget from 2012 	Annual budget in other budget line

HoS Decision 14): We take note of Uganda's offer to host the Regional SGBV Training Facility and direct the ICGLR Secretary to prepare the financial requirements (budget) for the establishment of the Facility and present it to the next meeting of RIMC for decision;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget U\$
1. Feasibility Study on the regional training facility for SGBV shared with NCM	1.1 Send the Feasibility Study on a Regional training facility for SGBV document to NCM		CS March 25 th 2012	• Document Sent	-
2. Decision on which strategy to be applied for training on SGBV in the GLR is taken at RIMC	2.1 Identify possible scenarios for a possible training facility in Uganda		CS before May 25th	• Min two different scenarios	4500
	2.2 Develop a budget on the bases of the possible scenarios identified		CS before May 25th	• Budget for each of the identified scenarios	
	2.3 Develop a Resource Mobilizations Strategy including Cost implications for MS		CS before May 25th	• Resource Mobilizations Strategy	4500
	2.4 Present different scenarios including budget implications at RIMC for consideration		CS <i>RIMC June 2012</i>	• Decision taken at RIMC	
	2.5 Launching the SGBV Training Facility		<i>Dec ember 2012</i>	• SGBV Training Facility Launched	

Regional activities' cost: US\$ 9'000

Budget for eventual operational costs not yet included

HoS Decision 15): Put in place National and Regional Media Strategy for sustainable use of electronic and print media especially radios, news papers, televisions and traditional/community based means to expose the atrocities of sexual and gender based violence, facilitate the sensitisation and fight against SGBV;

Expected Outcome:

- Increased awareness and accurate knowledge about violence against women and the ICGLR instruments against SGBV through different Local, National and Regional media.
- Increased interpersonal and public dialogue and debate on SGBV.

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. Active regional as well as national media network established in the ICGLR region, committed to the dissemination of SGBV related information.	1.1 Identify National Media Focal points and form a Regional ICGLR media network		CS until July 2012	<ul style="list-style-type: none"> • Concept Note and inclusion criteria • 11 Media Focal points identified 	1000
2. Regional Media Strategy elaborated and implemented <i>to expose the atrocities of SGBV, facilitate the sensitization and fight against SGBV.</i>	2.1 Drafting of Concept Notes and Guidelines for Strategies and planned meetings		CS May/ June 2012	<ul style="list-style-type: none"> • Draft Strategies (National & Regional) • Concept Notes 	4500
	2.2 Organise a regional media workshop for Journalists to further elaborate on a Regional media strategy based on experiences made at National level.		CS July 2012	<ul style="list-style-type: none"> • Regional Media Strategy • Draft guidelines for conflict/gender sensitive media work • Compiled mapping of active media professional from each MS by Dec 2012 	150*000
3. National Media Committees are established and functional	3.1 Develop guidelines the ICGLR Media Committee and adapt training manual on conflict sensitive media work		CS, LMRC August – Dec 2012	<ul style="list-style-type: none"> • Guidelines ready and distributed by December 2012 • Training manual adapted by January 2013 	30000
		3.2 Identify members of national ICGLR media committee	NCM, Media Focal points September /October 2012	<ul style="list-style-type: none"> • Min 10 Media Professional identified per MS from different levels and media types by Dec 2012 	5,500
	3.3 Train National Media Focal points in conflict sensitive		Regional Training	<ul style="list-style-type: none"> • No of media professionals 	100,000

	media work and SGBV in particular		Facility, LMRC 2013	trained	
		3.4 Train members of National Media Committee in conflict sensitive media work and SGBV in particular	Regional Training Facility, NCM, Media Focal Point 2013	<ul style="list-style-type: none"> No of Media Professionals trained by Dec 2012 and 2013 	110,000
4. National media strategies elaborated on the bases of the regional media strategy and implemented		4.1 Organize National Media workshops to develop a national media strategy	NCM and Media focal points (FP) until April 2013	<ul style="list-style-type: none"> National Media Strategy for SGBV in each MS Documented assignments of tasks and responsibilities among national media 	55'000
		4.2 Implement the national media strategy on different levels	National Media 2013		110'000
	4.4 Monitor the implementation of the Regional media strategy		LMRC as of August 2013	<ul style="list-style-type: none"> No and % of objectives accomplished according to regional strategy 	30'000
5. ICGLR activities and instruments against SGBV are better known to the public	5.1 Establish and maintain active partnership with Regional media houses (Annual arrangements)		CS As of April 2012	<ul style="list-style-type: none"> No of partnership agreements with Regional media houses by Dec 2012 and regularly there after Coverage of electronic and print media No of ICGLR publications 	120'000
	5.2 Publish the ICGLR magazine against SGBV on a regular bases		LMRC, CS As of July 2012	<ul style="list-style-type: none"> No of issues of the ICGLR magazine against SGBV published per year 	12,000

Regional activities' cost: US\$ 447500 National activity cost (in 11 Member States): US\$ 280'500

HoS Decision 16): Direct the Secretariat to strengthen the inter-linkages between the Regional Initiatives on Natural Resources (RINR) and the Regional Initiative on Sexual and Gender Based Violence (SGBV) by supporting Member States to mainstream gender aspect into their national policies on the natural resources sector and foster regional exchange and cooperation for sustainable development of the natural resources sector;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
Expected Outputs (Regional or Country Level)	Regional Level Activities	Country Level Activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. Member States have developed strategies and action plans for mainstreaming Gender in Minerals Sector.	1.1 Conduct gender analysis of minerals policy, legal and institutional frameworks.		CS, LMRC, GIZ September 2012	<ul style="list-style-type: none"> Report Gender Analysis 	20000
	1.2 Develop draft Guidelines to Member States to mainstream gender in the minerals sector.		CS,LMRC, GIZ October 2012	<ul style="list-style-type: none"> Draft Guidelines 	10,000
	1.3 Hold a Regional workshop for Government, CSO and Private sector stakeholders to obtain input to finalize guidelines.		CS, LMRC, GIZ November 2012	<ul style="list-style-type: none"> Workshop report Guidelines 	100.000
	1.4 Disseminate Guidelines to Member States.		Secretariat, LMRC, GIZ December 2012	<ul style="list-style-type: none"> Relevant Ministries in all MS have received Guidelines 	5,000
		1.5 Develop strategies and action plans to mainstream gender in mineral sector policy.	Mining and Gender ministries July 2012 – Dec 2013	<ul style="list-style-type: none"> No of MS with Strategies and NAP to mainstream gender in the mineral Sector 	55.000
2. Relevant Ministries have revised policy frameworks to support implementation of strategies and action plans for gender mainstreaming in the mining sector.	2.1 Conduct a gender analysis of the 6 RINR Tools and disseminate to Member States.		CS, LMRC, GIZ September 2013 See also 1.1	<ul style="list-style-type: none"> Gender Analysis of the 6 RINR Tools 	0
		2.2 Develop formal working and coordination arrangements between	NCM, Mining and gender ministries	<ul style="list-style-type: none"> No of coordination meetings between the two ministries per MS 	110,000

		gender and mining ministries.	June – December 2012		
		2.3 Advocate for related reforms of policy and associated support structures	NCM, Mining and gender ministries 2013/14	<ul style="list-style-type: none"> No of policies in place per MS by End of 2012 and Support structures 	55,000
3. Capacity of Member States enhanced to implement Policies for mainstreaming gender in mining.	3.1 Develop and set-up Accountability and Reporting Mechanisms to follow up implementation		CS, LMRC, GIZ, NCM. 2013	<ul style="list-style-type: none"> Reporting & Accountability mechanism in place by Dec 2012 and Dec 2013 Bi-Annual update reports on progress made 	55,000
		3.2 Create where they do not exist or strengthen a Gender desk in mining Ministries	NCM, Mining and gender ministries. 2013	<ul style="list-style-type: none"> No of Gender Desks in mining Ministries in ICGLR MS by Dec 2012 and Dec 2013 	10,000
	3.3 Build capacity of relevant technical officers to support gender-responsive implementation of policies.		LMRC. 2013	<ul style="list-style-type: none"> No of technical officers who received trainings per MS 	55,000
		3.4 Establish formal mechanisms to coordinate with implementation of HOS Decision 5 and HOS Decision 6.	NCM, Mining and gender ministries. As of August 2012	<ul style="list-style-type: none"> No of meetings with other relevant ministries 	55,000
	3.5 Identify good practices and organize progress and lessons sharing at the Regional level.		LMRC, CS As of 2013	<ul style="list-style-type: none"> At least two good practices Models identified and circulated among CSO in the different MS by Dec 2013 and regularly thereafter 	110,000
4. Gender Ministries and gender-focused CSOs engaged in national and regional dialogues related to sustainable development of the minerals sector.	4.1 Establish a Communication procedure to disseminate information concerning regional stakeholder events concerning sustainable development in the minerals sector.		CS 2013	<ul style="list-style-type: none"> Strategy paper on communication procedure Events mentioned by at least six regional media houses 	22,000

	4.2 Establish a Gender Focal point on the ICGLR RINR Steering Committee to conduct and report on ongoing gender analysis of Steering Committee meetings.		CS June 2012	<ul style="list-style-type: none"> Gender Focal Point identified by July 2012 	Meeting cost on other budget line
		4.3 Facilitate participation, dialogues and consultations of gender-focused CSOs concerning minerals sector, legal and institutional reforms.	NCM, Mining and gender ministries, CSO As of August 2012	<ul style="list-style-type: none"> No of active CSO on issues related to gender & mining per MS by end of 2012 and 2013 	110,000
		4.4 Conduct gender analysis of legal and institutional reforms to the minerals sector.	NCM, Mining and gender ministries June 2013	<ul style="list-style-type: none"> Update on legal and institutional reforms by Dec 2012 and 2013 	55,000
5. Recommendations for improving Public and Development policies in Natural resources management made and published	5.1 Conduct an Operational and Comparative research on Natural Resources Management Policies, Practices and Challenges in Angola, DR Congo, Republic of Congo and Uganda		LMRC October- December 2012	<ul style="list-style-type: none"> Report Report on Natural Resources Management Policies and Practices in Angola, DR Congo, Republic of Congo and Uganda 	60,000
	5.2 Organize Regional workshop for Policy Makers and other key Stakeholders on research findings		LMRC March 2013	<ul style="list-style-type: none"> Regional Workshop Report Number of revised Policies 	40,000
	5.3 Publish and disseminate research findings on Natural Resources Management Policies in Angola, DR Congo, Republic of Congo and Uganda		LMRC April 2013	<ul style="list-style-type: none"> Publication Number of revised Policies No of Publications on Natural Resources Management Policies in the 4 countries 	10,000

Regional activities' cost: US\$ 392'000 National activity cost (in 11 Member States): US\$ 560'000

HoS Decision 17): Direct the Regional Inter-Ministerial Committee (RIMC) at their next meeting in Bangui, Central African Republic (CAR) to discuss unemployment more especially among youth, within the context of infrastructure development and investment and present the report to their respective Heads of State for relevant action and later report to the next Summit;

Expected outcomes: Sustainable approach/strategy to alleviate unemployment in general and in particular among youth in the Great Lakes Region

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. Policy Brief on issue of unemployment in general and among youth in particular for RIMC and Heads of States adopted	1.1 Conduct Regional Preliminary Assessment on Unemployment with a focus on Youth including testimonials or interviews from unemployed youth.		LMRC before July 2012	• Regional Report	10000
	1.2 Write policy brief on Youth and Unemployment and roadmap		LMRC June 2012	• Draft Policy brief and roadmap written	20,000 To be determined by UNFPA
2. Road map developed on how to address the issue of unemployment in general and among youth in particular and adopted at RIMC	2.1 Organize Experts meeting to discuss and elaborate policy brief		CS July 2012	• Regional Workshop Report • Number of revised policies • Recommendations for improving public and development policies in the areas of employment	80,000
	2.2 Present Road map at RIMC for validation and adoption		CS June 2012	• Draft Road map 2012-13 approved	
3. ICGLR Recommendations on Youth & Unemployment and elaborated and adopted by RIMC & Heads of States	3.1 Meeting of Ministers(+ Experts) responsible for Youth, Employment and Infrastructure to validate and adopt ICGLR Recommendations on Youth and Unemployment		CS Aug 2012	• Recommendations approved	2 200'000
	3.2 Presentation of Recommendations at Special Session of RIMC on the Employ-		CS		

	ment of Youth in Member States RIMC		December 2012		
4. Roadmap implemented plus dissemination of Policy brief at National levels		4.1 Dissemination of Policy Brief and implementation of activities according to road map	NCM June 12 - Dec 2013		To be determined
	4.2 Follow up on implementation of road map		CS June 2012 - Dec 2013		30000
5. Comprehensive Resource Mobilization strategy in place	5.1 Develop and apply Resource Mobilization strategy for the planned activities according to the road map		CS September-December 2012	<ul style="list-style-type: none"> • Resource Mobilization strategy developed • Amount of resources mobilized • No. of partners involved 	5000
6. The status of mainstreaming Gender and Youth into the National Employment Policies is assessed, documented and recommendations for improvement are made and disseminated	6.1 Conduct a comparative research in all Member States on National Employment Policies, with a focus on Youth and Gender, and identify challenges and options to deal with, mainly on basis of "Poverty Reduction Strategy Papers (PRSPs")		LMRC The Regional Centre will propose the TORs of the Consultant in June 2012 Launch of the research in July 2012	<ul style="list-style-type: none"> • Report on a comparison of National Employment Policies (strategies, challenges, role of Youth, mainstreaming of Gender, etc.) in Member States 	40,000
	6.2 Publication on best practices and options to improve quality of National employment policies		LMRC October 2012	<ul style="list-style-type: none"> • Publication • Number of revised policies 	10,000

Regional activities' cost: US\$ 375'000 National activity cost (in 11 Member States): US\$ 000

Budget for the three year implementation of the road map/recommendations not yet included

HoS Decision 18): Empowerment of Professional and Civil Society Organizations (CSOs) such as international Federation of Women Lawyers (FIDA) and all the others in the Great Lakes Region that provide support to victim/survivors of SGBV;

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget U\$
1. National Civil society forum established/strengthened		1.1 Holding of stakeholder meeting	NCM, before September 2012	<ul style="list-style-type: none"> No of active National CSO Committees 	110'000 (10'000 U\$ per MS)
		1.2 Conducting elections of National CS Committees and their representatives to the Regional forum	NCM, before September 2012	<ul style="list-style-type: none"> No of active National CSO Committees 	
2. Draft Action plan of CSO on the implementation of the Kampala Declaration approved and implemented	2.1 Hold General Assembly of CSOs to approve the action plan		CS before September 2012	<ul style="list-style-type: none"> Action plan approved 	100'000
	2.2 Advocate for the implementation of the action plan		CS, NCM as of Sept 2012	<ul style="list-style-type: none"> No of CSOs working on SGBV with whom the action plan was shared 	15000
		2.3 Implement the CSO action plan		CSO as of September 2012	<ul style="list-style-type: none"> Annual progress made according to action plan
3. Positive initiatives and new strategies to fight against SGBV are accessible and regularly shared among stakeholders at different levels	3.1 Mapping of CSO working on SGBV at Regional and National level including a skills audit		LMRC, 2012-2013	<ul style="list-style-type: none"> CSO working on SGBV in ICGLR MS mapped 	50,000
	3.2 Identify good practice models for service delivery for victims and perpetrators of domestic and sexual violence		LMRC, 2012	<ul style="list-style-type: none"> At least two good practices Models identified and circulated among CSO in the different MS by Dec 2012 and regularly thereafter 	30000

	3.3 Provide support to CSOs in Member States so as they can share and disseminate initiatives undertaken within the framework of the implementation of the Kampala declaration		LMRC, 2013		33000
4. The Civil society is strengthened in monitoring implementation of Kampala declaration on SGBV	4.1 Organize a ToT on M&E in general and the follow up of the Kampala Declaration in particular		LMRC, 2013	<ul style="list-style-type: none"> No of person (total and per MS) who received a ToT on M&E in 2012 	100,000
		4.2 Organize trainings on M&E in general and the follow up of the Kampala Declaration in particular on national level	Regional CSO, Regional Training Facility, 2013	<ul style="list-style-type: none"> No of person (total and per MS) who received a training on M&E in 2013 	110,000 (10'000 per MS)

Regional activities' cost: US\$ 328'000 National activity cost (in 11 Member States): US\$ 385'000

HoS Decision 19): Direct ICGLR Secretariat to follow-up the implementation of the above Resolutions and report on regular basis the RIMC and the Summit during ordinary sessions. A Reporting Mechanism should be put in place to assure full compliance with the Protocol as well as the Kampala Declaration on SGBV.

Expected Outputs (Regional or Country level)	Regional Level Activities	Country level activities	By when and whom	Indicators & Means of Verification	Estimated Budget US\$
1. Monitoring/Accountability system to follow up on the implementation of the Kampala Decisions and the Protocol established and operational	1.1 develop and implement a monitoring framework with clear activities and indicators with relevant stakeholders		CS, LMRC As of December 2012	<ul style="list-style-type: none"> Monitoring framework available by July 2013 	150000
	1.2 Build capacities of the CS and the LMRC staff in order to better coordinate the implementation of the Kampala declaration		CS & Lusaka Centre As of December 2012	<ul style="list-style-type: none"> Internal training for LMRC and CS organised on result based M&E before December 2012 CS/LMRC Participation in at least one meeting where experiences and good practices were shared by Dec 2012 and regularly there after 	20'000
		1.3 Provide technical expert to NCM in each MS to oversee the implantation of the Kampala work plan	CS, NCM As 2013	<ul style="list-style-type: none"> NCM in each MS has one technical assistant as of 2013 	400'000
	1.4 Contribute & Participate in National planning meetings or other national events related to the implementation of the Kampala Declaration.		CS, LMRC As of December 2012	<ul style="list-style-type: none"> No of National meetings the Secretariat/Lusaka staff participated per 6 months 	110'000
	1.5 Organize annual Regional evaluation meeting on the progress made		CS As of 2013	<ul style="list-style-type: none"> Three Regional evaluation meetings organised by 2015 Meeting reports 	210'000
		1.6 Organize a Planning meeting and annual national evaluation meet-	NCM as of 2013	<ul style="list-style-type: none"> Three evaluation meetings organised by 2015 	165000

		ing on the progress made in each MS		<ul style="list-style-type: none"> • Meeting reports 	
	1.7 Develop and Disseminate material related to the implementation of the Kampala Declaration and the Regional Initiative against SGBV		CS, LMRC As of June 2012	<ul style="list-style-type: none"> • Three publications by 2012 and regularly thereafter 	80'000
2. Regular reports on progress made to the RIMC and the Summit	2.1 Summarize, translate and present reports on progress made on a regular basis		ICGLR Secretariat, Lusaka Centre As of June 2012	<ul style="list-style-type: none"> • Concise update reports available in French, English and Portuguese at RIMC/Summit 	100'000

Regional activities' cost: US\$ 460'000 National activity cost (in 11 Member States): US\$ 565'000